

23 January 1996

Professor Graham Allison
JFK School of Government

Dear Graham,

I am enthusiastic about the initiative you have proposed in Chemical and Biological Weapons Policy Studies. I am writing this letter in order to record the conditions that would help me to make the maximum contribution to its success.

First, I must be sure that whatever I do enhances and does not compete against the Harvard Sussex Program. As you know, Julian Robinson at Sussex and I have spent years building up HSP. In addition to Robinson and me, it now includes a staff of nine researchers, archivists and administrative assistants -- including one researcher at the CWC Provisional Technical Secretariat in the Hague and another in Brussels. HSP also has scanners in seven countries who feed information into its unequaled information bank at Sussex (with a satellite at Harvard) and it has just published the 30th issue of its quarterly journal *Chemical Weapons Convention Bulletin*. Most important, we think that over the years HSP has gained the trust and respect of a considerable international audience among those who influence CBW policy. The enclosed brochure describes the activities of HSP in some detail.

The optimal arrangement from my point of view would be one symmetric to the position of the Sussex end of HSP within the Science Policy Research Unit at Sussex University. The expanded effort here would then be the Harvard Sussex Program at the Center for Science and International Affairs. But I could certainly understand if you had problems with so complete an absorption of the Harvard part of HSP into CSIA. Rather than my trying to anticipate what you might find agreeable, let's discuss the various possibilities when we next get together.

Second, if resources permit, I would make four requests: (1) Support of my summer salary so long as I serve as faculty chair; (2) Partial support for my administrative assistant, commensurate with her contribution to CSIA-related work; (3) Support for travel and accommodation costs of the HSP Harvard Colloquia, the long-standing seminar series held at CSIA; and (4) a desk in the office of the Director of CBW Policy Studies or nearby.

I would also like to discuss ways in which we can maximize the combined strength of HSP and CSIA. Here are some possibilities:

- Let our pre- and post-doctoral fellows spend a fraction of their time with Robinson in Sussex in cases where that seems desirable to all concerned.
- Similarly, let Sussex fellows work at CSIA for part of their tenure.
- Support a month of Robinson's time at CSIA each year as visiting lecturer or visiting scholar.
- Run an HSP/CSIA summer study on countering the BW threat after we produce some solid background papers outlining policy options. An important publication and influential briefings could be generated thereby. Among others, our energetic HSP Advisory Board Member, Graham Pearson, just retired from being director of the UK CBW Defense Establishment at Porton, would be a valuable participant.

There are also some broad policy questions on which I would like to know your preferences. One such is whether you see the work being mainly US-oriented or more international in focus. Another is the degree to which we might involve other Harvard faculty members--or even MIT.

Certainly a good place to close for now!

Cordially,

Matthew Meselson

Positions Available

The Center for Science and International Affairs (CSIA) at Harvard University and the Harvard Sussex Program on Chemical and Biological Warfare Armament and Arms Limitation are initiating an expanded program in Chemical and Biological Weapons Studies. Its purpose is to produce analytical studies of high quality on all aspects of the CBW threat, including CBW weapons elimination, deterrence, and anti-CBW preparedness. A further objective is to promote increased scholarly attention to basic policy issues in the CBW area. Accordingly, CSIA seeks to hire a Director of CBW Policy Studies and to appoint one or more research fellows. The work will be an important component of the International Security Program at CSIA. Professor Matthew Meselson will serve as Faculty Chair.

Director of CBW Policy Studies

CSIA seeks to appoint an individual highly knowledgeable in the area of chemical and biological weapons policy as Director of CBW Policy Studies. In addition to a Ph.D. or comparable professional qualification and extensive knowledge of chemical and biological weapons policy issues, the Director of CBW Policy Studies should have proven ability to lead collaborative research projects; strong writing abilities; managerial experience and talent; a commitment to producing and disseminating policy-relevant research in a variety of formats; and the ambition to build an outstanding collaborative research program. Government experience is highly desirable. The Director of CBW Policy Studies will be appointed at the Senior Research Associate level.

Research Fellowships in Biological Weapons Proliferation

As part of its Research Fellowship Program, CSIA seeks to appoint at least one Fellow to work in association with Professor Meselson and the Director of CBW Studies on a comprehensive research project on measures to counter the proliferation of biological weapons. The fellowship is available at either the pre-doctoral or post-doctoral level. Compensation will be competitive with similar positions at other academic institutions.

About the Center....