



## Chemical and Biological Arms Control Institute

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Matthew Meselson  
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Dear Matt:

It is our pleasure to invite you to join us in an important new undertaking in the field of chemical and biological arms control.

The Chemical and Biological Arms Control Institute was recently established as a non-profit research organization for the purpose of advancing arms control and nonproliferation especially, but not exclusively, in the areas of chemical and biological weapons. With the end of the Cold War, these weapons and the associated norms and treaties have assumed much greater importance. Yet, we all recognize how poorly these topics are understood. One of the undersigned, Mike Moodie, has recently accepted appointment as president of the institute with the challenge of diversifying its work and fostering an impact on the debate.

The Institute's primary goal is to produce top-quality research on issues of public policy. Toward that end, a program of studies and analysis is being put together on nonproliferation and arms control issues. The focus is CBW, but we see one of our challenges as helping to put the CBW subject into larger contexts. One study, for example, is aimed at understanding the different attitudes of developed and developing states towards arms control and nonproliferation; this project is supported by the U.S. Institute of Peace.

We see two other needs that we hope to help fill. The first is industry's need to understand and prepare for its arms control obligations. Part of this effort will focus on implementation of the Chemical Weapons Convention; another part will reach out to the biotechnology and pharmaceutical industries in anticipation of new measures under the Biological Weapons Convention. The institute will strive to reach out to industry both in the United States and overseas.

The other need relates to the growing demands that arms control places on the thin resources of developing countries. As the arms control agenda becomes increasingly multilateral, and as the process of treaty implementation grows increasingly complex, developing countries often

Moodie

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find themselves lacking the necessary institutional depth or substantive expertise. The institute aspires to work with specialists overseas to strengthen their understanding of the global arms control regime and the specific obligations associated with their own national implementation.

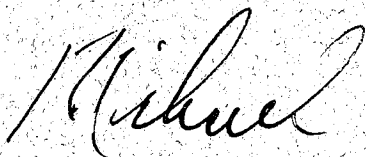
In order to help the institute determine how best to marshal its intellectual and other resources to meet these goals, we are creating a Research Advisory Council. We hope very much that you will agree to serve as a charter member. One of the undersigned, Brad Roberts, will serve as chairman of this group (while retaining his appointment at CSIS). A tentative list of members is enclosed. Your expertise and wisdom would make a very welcome addition to our work.

The Research Advisory Council will support the work of the institute in two ways. We will look to you individually as a source of ideas and insights about possible projects and other work; your advice would be enormously helpful in keeping the institute focused on issues of genuine import. We hope also that you will participate in specific projects undertaken by the institute where time and interest permit, whether as a paper writer, conference participant, or consultant. Nowhere in any institute product will it be suggested that the members of the Council endorse any specific analysis, findings or recommendations -- though we will look to you as a friendly critic of our work, too, helping us to refine and strengthen findings, briefings, or publications.

The demands on the time of Council members should not be onerous -- indeed, we hope that you will find it fun and rewarding. The Council will convene when and if funding makes that possible but certainly no more frequently than once per year (at the moment, the absence of funding makes a Council meeting any time soon highly unlikely). We anticipate our primary interaction with you will be ad hoc and on a case-by-case basis at whatever level of involvement suits you. Council memberships are on a three-year, renewable basis. Membership is also on a non-compensated basis, except where grants cover specific project participation.

The challenge of building a new organization is a tremendously exciting one. We hope very much that you will be able to join us. Certainly, your participation will take us a further step on the road to success. We look forward to hearing from you.

With best wishes,



Michael L. Moodie  
President



Brad Roberts  
Chairman  
Research Advisory Council

## RESEARCH ADVISORY COUNCIL

*Tentative Membership*

Anthony Cordesman  
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