

Harris

1 March 1993

Dear Elisa,

I spoke on the telephone with Mr. Jack Sawicki today and was favorably impressed with his knowledge and experience with anti-chemical protection matters and with his general approach to the subject. He is clearly dedicated to maintaining and improving anti-chemical and anti-biological protection. He is also knowledgeable about demil, although I did not have time in what was already a long conversation to go into much detail on that subject. Sawicki is bright and straightforward. On the basis of this limited contact, I do think he merits an interview for the position he seeks.

If interviewed, Sawicki might be asked *inter alia* how he thinks US defensive and demil programs should be organized or re-organized, what his priorities would be in research, development, testing and procurement or other money outlays in defense and in demil, what programmatic, policy, procurement and other needs or changes are necessitated by the CWC, and which, if any, disabling weapons development programs should be conducted by the USG.

As for Sawicki's references, the one I know best is Medema, recently promoted to head up the TNO Prinz Morits lab in Delft. Medema is first-rate. I have not asked Medema about Sawicki. I have talked about him with another of his references, Ralph Goldman, a famous name in the scientific development of protective clothing for the Army. Goldman is very high on Sawicki.