

7 July 1971

Mr. W. D. Eberle
Chairman
American Standard
40 West 40th Street
New York, New York 10018

Dear Bill:

I haven't yet sent you the memo I promised because this week I'll be in Washington and able to take a closer reading of just where matters stand. I will mail you a memo on Monday.

Warm regards,

A handwritten signature in dark ink, appearing to read 'M Meselson', with a stylized flourish.

Matthew Meselson

MM:em